# The York Centre for Children, Youth and Families

# **Strategic Plan**

April 1, 2018 - March 31, 2023



# **Strategic Plan: Overview**



### Vision

Children, youth and their families have timely access to services which help them to develop resilience and lasting optimal mental health.

## Mission

To support the mental health of children, youth and families with complex needs within York Region, by providing the highest quality therapeutic interventions, in collaboration with community partners.

#### Values

**Integrity** – Our culture is based on integrity, trust and respect for everyone with whom we interact. We carry these values through all our activities and decisions.

**High Service Quality** – Our services are proven to be accessible, timely, evidence-informed, client-centered and solution-focused.

**Collaboration** – We believe that children and youth are best served when families, service providers, educators, communities and governments share responsibility.

**Commitment** – We value the dedication and care demonstrated by our staff and volunteers. We celebrate their professionalism, expertise and commitment to children and youth, and invest in their ongoing professional development.

**Acceptance** – We foster equity, inclusivity and diversity in all our practices.

**Financial Stewardship** – We manage and grow our resources to maximize services through prudent, sound financial practices.

# **Strategic Outcomes**

#### 1 Service Excellence

Multi-disciplinary, client-centered, evidence-informed mental health services that engage the family and community partners, with a focus on enhancing, measuring and monitoring outcomes. Demonstrated leadership in intensive services.

#### 2 Collaborative Community Partnerships

Strong collaborative relationships with all stakeholders, which result in better service delivery and increased awareness of children's mental health. Increased focus on system transformation.

## 3 Organizational Excellence

A diverse culture and inclusive work environment that has highquality people, processes and technology to enhance service delivery.

### 4 Increased Funding

Sustainable and varied sources of funding that are responsive to our strategic goals and support the long-term operation and growth of the Centre.

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# Strategic Plan: Strategic Outcomes and Goals



#### 1 Service Excellence

- Service Effectiveness to meet the mental health needs of children, youth and families
- Responsiveness to the growing and changing demand for children's mental health services
- Service Leadership with children and youth with complex needs

## 2 Collaborative Community Partnerships

- Collaboration with community partners to address client needs and issues across the system
- Advocacy and Raising Awareness of children's mental health and
  The York Centre
- System Transformation furthering the Moving on Mental Health (MOMH) agenda

# 3 Organizational Excellence

- People that are engaged, highly-skilled and energized in an equitable and inclusive environment
- Processes that regularly review and enhance the internal operations of The York Centre
- Tools & Technology that enhance service delivery and the therapeutic experience

#### 4 Increased Funding

- Strengthen current financial position of The York Centre
- Diversify funding sources to provide The York Centre with increased resources